

**Measures for Aligning in Cross-Sector Collaboratives**

<b>Aligning Construct</b>	<b>Latent Variable</b>	<b>Observed Measure</b>
<b>Local Context</b>	<b>Local Characteristics</b>	Partnership size
		Population size of community served
		Population density of community served
		Median annual income of community served
	<b>Capacity</b>	Government support
		Initial funding received
		Staff size
	<b>Anti-Racism</b>	I believe systemic racism exists
		Systemic racism is a problem in American society today
		Systemic racism is a problem in my local community
		Do you think there is too little, about the right amount, or too much attention paid to race and racial issues in our country?
	<b>Participation</b>	How long have you participated in ACH activities?
		How long has your organization or tribe participated in [ACH name] activities?
	<b>Engagement</b>	How would you rate your organization's / tribe's engagement in [ACH name] in the last year?
		How would you rate your individual engagement in [ACH name] in the last year?
	<b>Education</b>	What is the highest level of school you have completed?
	<b>Income</b>	What is your approximate annual household income before taxes?
	<b>BIPOC</b>	Choose one or more races that you consider yourself to be: [American Indian or Alaska Native, Asian, Black or African American, or Native Hawaiian or Pacific Islander selected]
<b>Adaptive Factors</b>	<b>Trust</b>	Most [ACH name] participants (staff, partners, etc.) are reliable
		I feel that what I bring / my tribe brings / my organization brings to [ACH name] is appreciated and respected by other participants / my colleagues.
		Most [ACH name] participants (staff, partners, etc.) are trustworthy
	<b>Community Voices</b>	How far along is [ACH name] in terms of: Engaging residents who represent the community to inform its work
		How far along is [ACH name] in terms of: Explicitly involving Medicaid consumers and/or community residents in decision-making
		How far along is [ACH name] in terms of: Offering support & resources to encourage Indigenous communities, communities of color, & other historically marginalized groups who disproportionately experience health disparities to be active in [ACH name]
		How far along is [ACH name] in terms of: Making [ACH name] events or meetings accessible to everyone (e.g. providing interpretation services, scheduling meetings outside work hours, offering options to join by web or phone, etc.)
	<b>Equity</b>	[ACH name] applies principles of equity, diversity, and inclusion throughout its work.
		[ACH name] is effectively promoting equity across our community
		Improving health equity is an important outcome of [ACH name]

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Core Components	Power Dynamics	Other [ACH name] participants and staff take my opinion seriously in the course of discussions	
		To what extent has your engagement with [ACH name] increased your sense of power to change or influence your local community (e.g. neighborhood or social group)?	
		Network measure: Distribution of organizational degree centrality	
	Collective Action	Shared Purpose	I can describe [ACH name]'s vision
			I can describe how [ACH name]'s vision will be achieved
			I am committed to helping achieve the vision of [ACH name]
		[ACH name] currently... Engages the broader community to provide opportunities for public comment or participation	
		[ACH name] currently... Engages ethnically & racially diverse communities in ACH activities	
		Has active engagement from organizations representing multiple sectors	
		Has participants operating in the shared interest of the ACH versus their own personal / organizational interests	
		Communicates effectively with the broader community (i.e. county or region) about the ACH vision & activities	
		Shared Financing	How far along is [ACH name] in terms of: Communicating the value of [ACH name]'s work to potential funders/investors
			How far along is [ACH name] in terms of: Identifying the financial resources needed to sustain the work of [ACH name]
			How far along is [ACH name] in terms of: Identifying a clear value proposition for sustaining its work
Shared Data	How far along is [ACH name] in terms of: Regularly sharing data & progress reports with community, clinical, & tribal partners		
	How far along is [ACH name] in terms of: Tracking its progress on increasing health equity or reducing disparities		
Outcomes	Effectiveness	Participating in / working for [ACH name] is a worthwhile use of my organization's / tribe's / own time and resources	
		I / my tribe / my organization have gained access to new sources of knowledge through participation in or work with [ACH name]	
		[ACH name]'s work should continue after the Medicaid Transformation Project ends	
		I am confident in [ACH name]'s effectiveness	
		[ACH name] convenes community, clinical, & tribal partners in a way that no one else is doing	
		[ACH name] participants (staff, partners, etc.) work together to identify information needs	
		[ACH name] has increased collaboration across organizations, sectors, & tribal partners	
		[ACH name] is making progress on health system transformation in our community	

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		I understand how I / my tribe / my organization can contribute (or potentially contribute) to achieving [ACH name]'s vision
	<b>Alignment</b>	[ACH name] helps align resources and activities across community, clinical, & tribal partners
		[ACH name] helps community, clinical, & tribal partners work together more effectively
		As a whole, [ACH name] gets things done
		[ACH name] helps reduce duplication of efforts by forming linkages between clinical, community, & tribal partners in our community
		[ACH name] effectively provides support for collaboration among community, clinical, & tribal partners
	<b>Equity</b>	[ACH name] applies principles of equity, diversity, and inclusion throughout its work.
		[ACH name] is effectively promoting equity across our community
		Improving health equity is an important outcome of [ACH name]

Technical notes: Measures are drawn from multiple data sources, including surveys, websites, and secondary sources (e.g., American Community Survey). Data were analyzed using confirmatory factor analysis (CFA). All factors have good fit (TLA > 0.9, RMSEA < 0.08, SRMR < 0.06) and high loadings (loading average = 0.78).